

31 October, 2025

RESULTS PRESENTATION

9M 2025

31 October, 2025

JOSÉ MANUEL INCHAUSTI

VICE CHAIRMAN OF MAPFRE

9M 2025

**RESULTS
PRESENTATION**



MAPFRE

INCREASED NET EARNINGS

€ **829** M (+26.8%)

€908M
+22.1%
EXCL. EXTRAORDINARY
IMPACTS

PREMIUMS & REVENUE

PREMIUMS:

€22.4M (+3.5%)

REVENUE:

€26.5M (+4.4%)

ROE

+12%, after improving
by more than one point,
reaching
13.3% excl.
extraordinary impacts

COMBINED RATIO

Improvement
of more than two points
92.6%

IBERIA

Result: **+23%**
Very positive
improvement
in profitability

LATAM

Strong contributions,
mainly from Brazil

Result: ≈ **€340M**

NORTH AMERICA

Very positive trend.

Result: **+41%**

MAPFRE RE

Result: **€256M**

Reserve prudence

DIVIDEND

Fourth consecutive
increase

7 cents a share

31 October, 2025

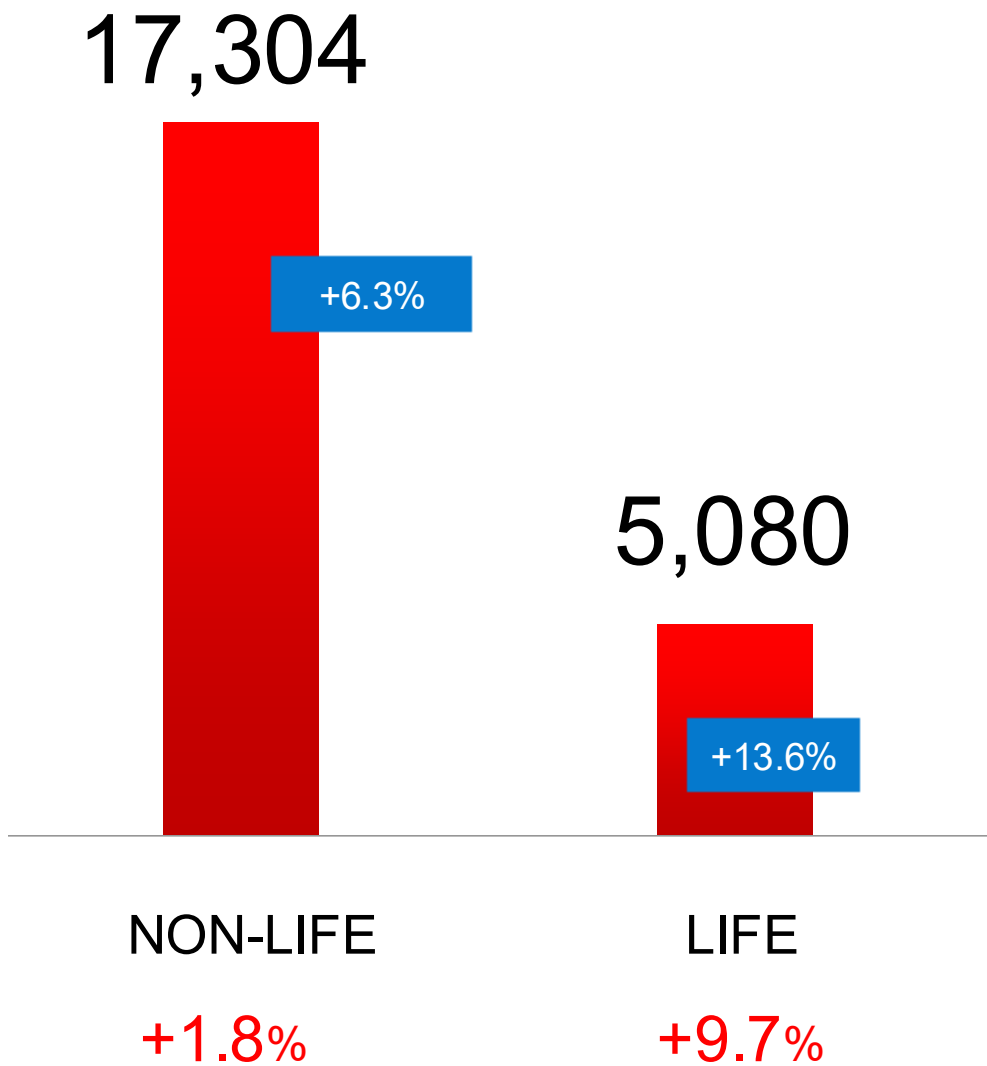


JOSÉ LUIS JIMÉNEZ

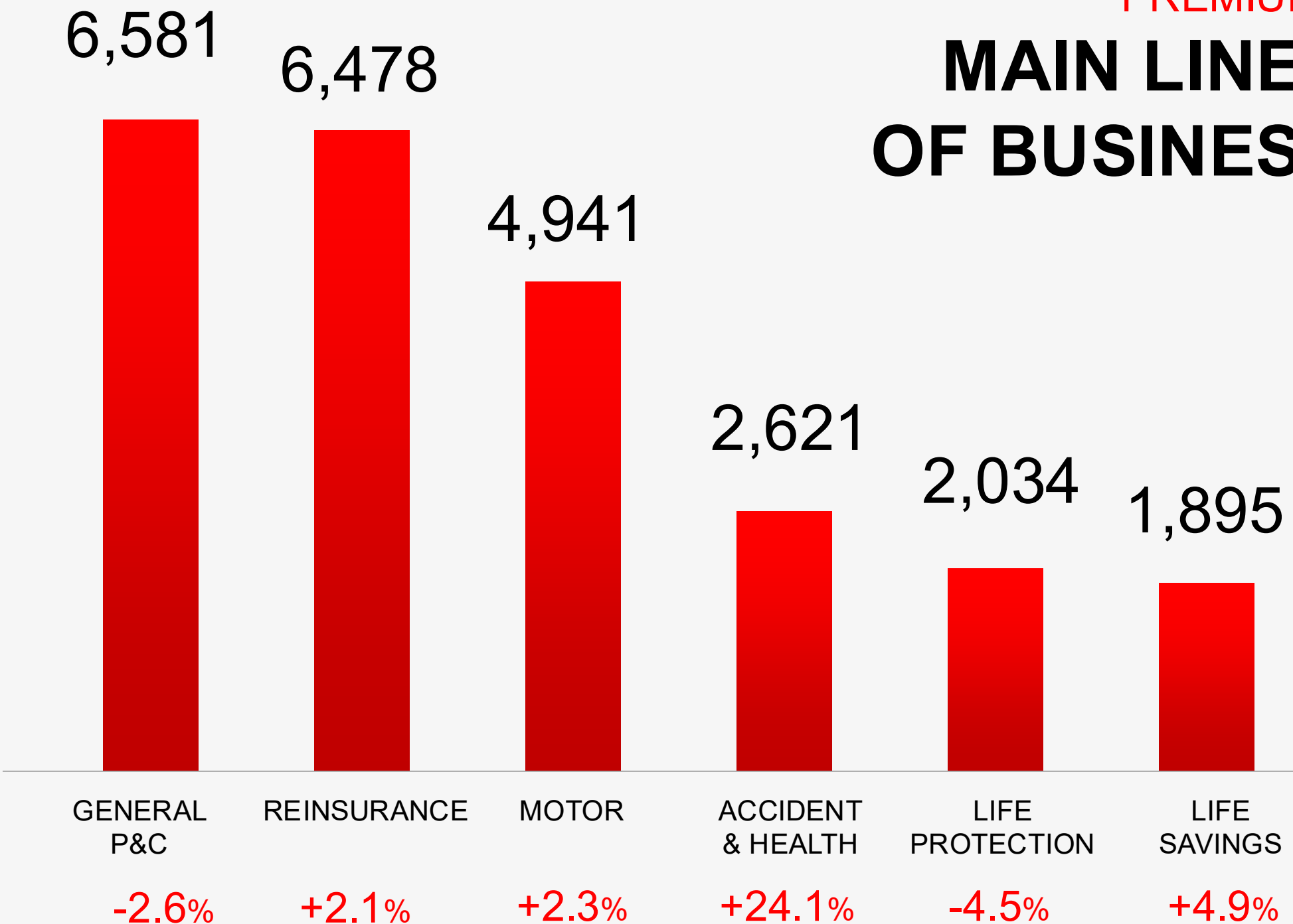
MEMBER OF THE BOARD AND CFO

TOTAL
PREMIUMS

€22,384M **+3.5%** +7.8%



PREMIUMS
MAIN LINES
OF BUSINESS

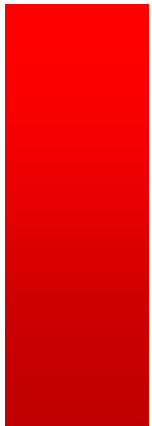


PREMIUMS AND EARNINGS BY BUSINESS UNIT

PREMIUMS

INSURANCE

7,824



IBERIA

+9.3%

7,451

-3.7%

3,312



BRAZIL

-12%

4,139



REST OF
LATAM

+4%

€18,551M +2%

2,041



NORTH AMERICA

-4%

1,236



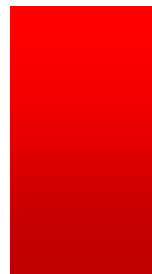
EMEA

+13%

MAPFRE RE

€6,370M +1%

4,957



REINSURANCE

+2%

1,413



GLOBAL RISKS

-2%

ASSISTANCE MAWDY

354*

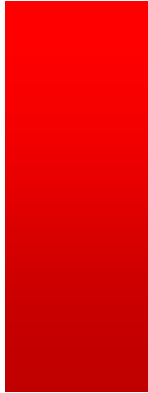


ASSISTANCE

-7%

EARNINGS

347



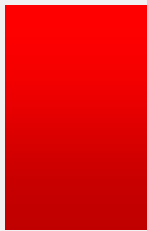
IBERIA

+23%

340

+11%

199



BRAZIL

+6%

141



REST OF
LATAM

+19%

€794M +24%

99



NORTH AMERICA

+41%

7



EMEA

-

€256M +24%

225



REINSURANCE

+26%

31



GLOBAL RISKS

+10%

3



ASSISTANCE

-

INVESTMENT PORTFOLIO
€47,468M +3.8%

FIXED INCOME
AND OTHER
83.1%



EQUITIES
AND MUTUAL
FUNDS
8.9%

REAL ESTATE
3.9%

CASH
4.1%

FIXED INCOME **33,111**

GOVERNMENT DEBT **23,004**

SPAIN	9,489
REST OF EUROPE	4,597
UNITED STATES	1,719
BRAZIL	2,938
OTHER LATIN AMERICAN COUNTRIES	3,506
OTHER MARKETS	755

CORPORATE DEBT **10,107**

THIRD-PARTY ASSETS

PENSION FUNDS	7,278	+4.3%
MUTUAL FUNDS AND OTHER	8,311	+25%

COMBINED RATIOS

	9M 2024	9M 2025	
Non-Life ratio	94.8%	92.6%	-2.2 p.p.
General P&C	81.1%	80.5%	-0.6 p.p.
Motor	104.2%	99.6%	-4.6 p.p.
Accident and Health	99.8%	96.8%	-3.0 p.p.
Life Protection ratio	85.4%	84.6%	-0.8 p.p.

INFORMATION ON REGIONS AND UNITS

NON-LIFE COMBINED RATIO

	Sep 2024	Sep 2025
IBERIA	98.4%	95.9%
BRAZIL	74.1%	72.1%
REST OF LATAM	99.0%	96.0%
TOTAL LATAM	85.5%	83.3%
NORTH AMERICA	98.5%	95.7%
EMEA	113.2%	106.7%
TOTAL INSURANCE	94.7%	92.2%
REINSURANCE BUSINESS	96.1%	94.1%
GLOBAL RISKS BUSINESS	88.2%	89.3%
TOTAL MAPFRE RE	95.5%	93.8%
ASSISTANCE (MAWDY)	94.0%	92.6%

ROE (MAIN MARKETS/UNITS)

September 2025

IBERIA	13.2%
TOTAL LATAM	18.6%
BRAZIL	27.1%
TOTAL MAPFRE RE	14.8%
TOTAL GROUP	12.4% +13.3%*

*Excl. extraordinary impacts

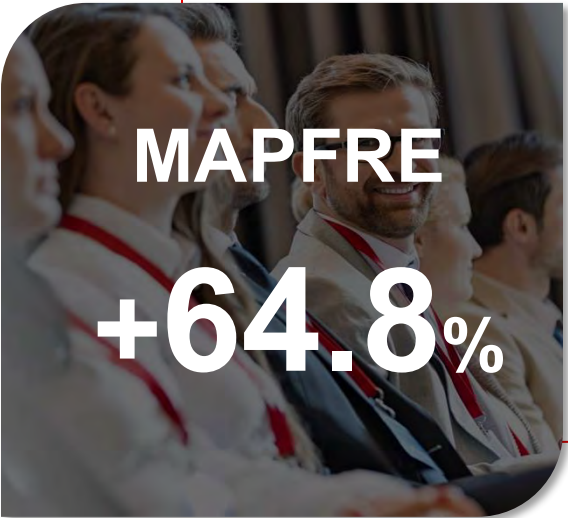
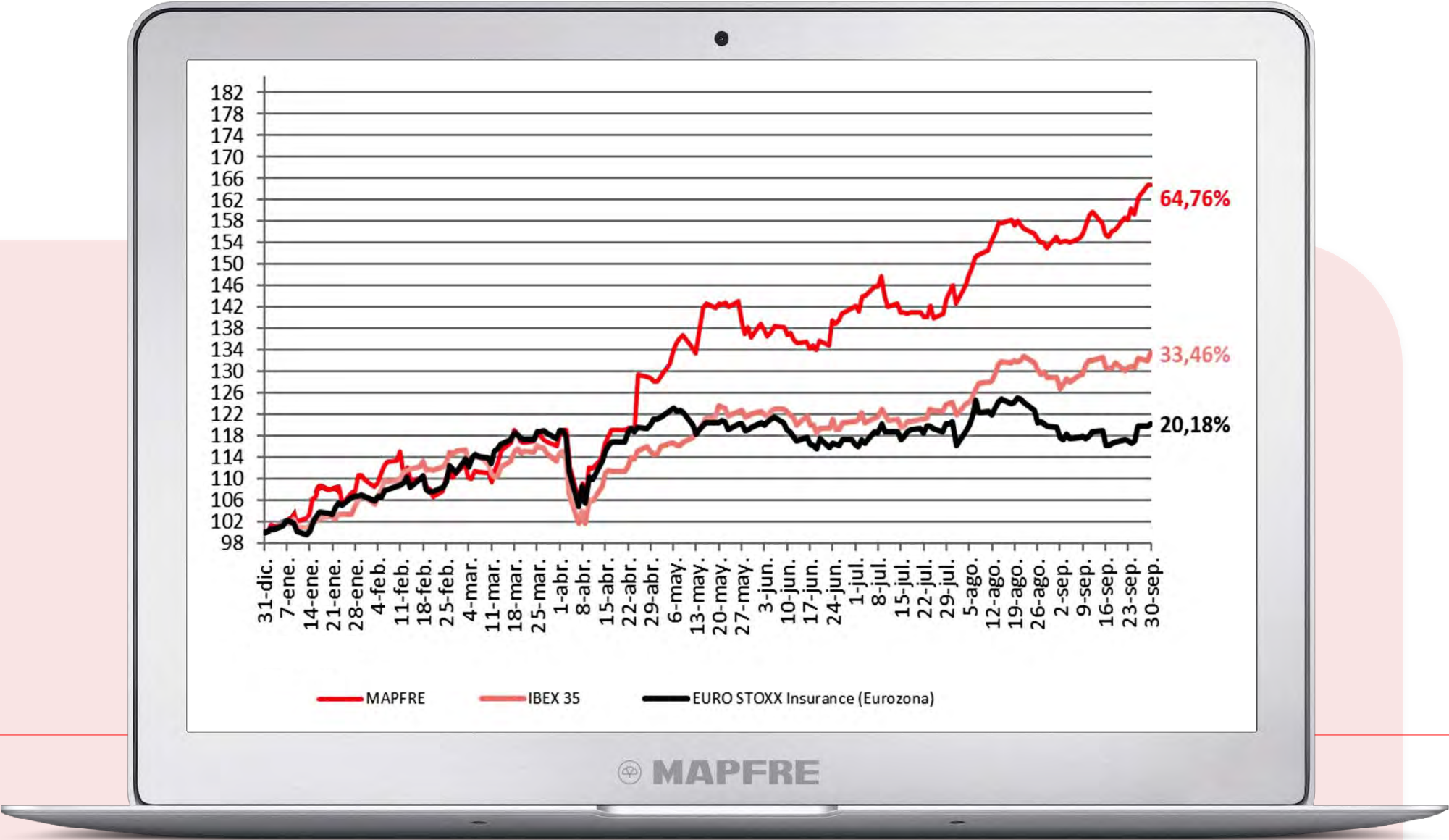
208.7%
SOLVENCY II RATIO*

*Data to June 2025

MAPFRE SHARE PRICE

€12,411M

MARKET CAPITALIZATION as at 09/30/2025



MAPFRE
+64.8%



IBEX 35
+33.5%



STOXX INSURANCE
20.2%

COMMITMENT TO SHAREHOLDERS



7 CENTS
INTERIM
DIVIDEND

16.5 CENTS
TOTAL 2025

5.1%

YIELD
OVER AVERAGE
SHARE PRICE

DIVIDENDS PAID OUT



€508M

TOTAL DIVIDEND
PAID IN 2025

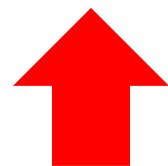
€908M +22.1%
EXCL. EXTRAORDINARIES

EARNINGS **€829M** (+26.8%)

2025: POSITIVE OUTLOOK THAT POINTS TO ANOTHER MAGNIFICENT YEAR

STRONG
**GROWTH IN
GROUP
PROFITABILITY**

IBERIA
LATAM
NORTH AMERICA
MAPFRE RE



ROE

13.3%*

COMBINED
RATIO

92.6%

**DIVERSIFIED
AND RESILIENT
BUSINESS
MODEL**

FOURTH
CONSECUTIVE
**DIVIDEND
INCREASE**

RESULTS PRESENTATION

9M 2025

